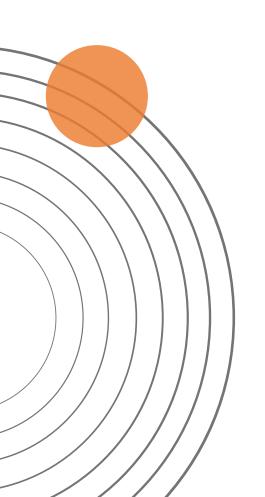


# YEARBOOK 2021



Plugging Health, Harmony and Happiness into Workplaces

https://www.plugh.co.in

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# ABOUT US



#### Catalyzing Workplace Transformation



Workplace
Transformations through
building empathetic teams



Enabling positive transformations in individuals

This report has been developed by the plugH Communications team\* and includes an overview of our work in the year 2021. \* Shidelle Veigas and Jinal Mistry

# FROM THE BUSINESS HEAD'S DESK

A happy new year to you all! I hope you celebrated the start of 2022 safely and in good spirits with family and friends. As we continue to cope with the third wave of the pandemic, I want to take a moment to look back on 2021 and thank you all for your inputs, insights over the past 12 months which have added a lot of depth and breadth to the work that we do at plugH

2021 was a transformative year for plugH. The continued pandemic restricted us from adding value to our clients with our on-ground programmes and challenged us to build more innovative programmes to respond to the emerging "Mental Health Crisis" in India. Our purpose however strengthened our resolve and challenged our creativity & innovation to greater heights. To add more power to our efforts Ms. Deepa Bhalerao joined us as the Head of the Mental Health practice. Her wisdom and depth of understanding about the subject is taking plugH from strength to strength.

#### Swapnalekha Basak

FOUNDER/CEO



You will see that 2021 thus saw us conceiving a host of new initiatives drive very innovative communication campaigns to sensitize and educate people to the multiple dimensions of challenges to our Health & Wellbeing. The annual report is an effort to share with you the work that we have done throughout the year

The work we are doing is more relevant than ever today. The services we provide are an integral part of HRs across the country. Our clients rely on us to advise them on driving change management programmes at their workplaces to transform them into healthy, happy and harmonious workplaces. I'm pleased to say that our clients recognise our efforts to serve and delight them.

My very young set of colleagues at plugH fill my heart with joy and pride as I see them working together and creating magic on a day-to-day basis. All the creativity especially in our communication campaigns is their idea. Deepa Bhalerao, Archana Raha and Frank Fernandes often chat over our cup of tea about the sheer brilliance of the talent and the energy of the younger lot at plugH.

2022 is set to be another exciting year for us. We are committed to enabling workplaces in India to cope with Mental Health Challenges and come out stronger and drive women led development at their workplaces

I want to thank you for your continued commitment and effort. Every one of you has an important role to play in the work ahead and I'm confident that together we will achieve great things.

I wish you and your loved ones a happy and successful 2022!

# FROM THE CLIENT WELLBEING HEAD'S DESK

Just as we were limping back to normalcy when the new year began, the second wave of Covid set in. Businesses were hit once again and so were people.

I have always witnessed my HR friends going in through a difficult patch on either the professional or the personal front – never has it been that I have seen the entire fraternity battling at both the fronts. I saw them overwhelmed, trying to walk the tightrope between balancing their own families' needs and being there for their colleagues. However, they rose to the challenge. Task forces were set up within organizations to cater to vaccinations, support those taken battling the infection and HR teams stretched like never before.

#### **Archana Raha**

VP- SALES AND MARKETING



At plugH, we saw a steep rise in the demand for mental health solutions, particularly around EAP, and for access to counselors. Calls to our EAP line would come late at night from people waiting for their family members to fall asleep. To counter that we crafted a series of new initiatives to respond to the peculiar challenges that the lockdown and the pandemic threw at people.

Being in an advantageous position of managing a community of senior HR professionals we became the via media to share challenges and more importantly small successes so that as a community we grew. The year saw us doing things that were never part of any plan like organizing tele consultations between emergency services like ambulances, and what not. But we exist for our clients and our purpose is served when we are able to support them in their challenges to make workplaces happier & healthier.

# FROM THE PROGRAMME HEAD'S DESK

#### Looking back in gratitude-

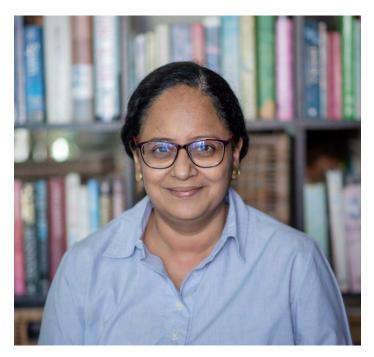
The Covid -19 pandemic which began in 2020 showed no signs of abating in 2021. We reeled under crushing sadness and immeasurable loss. But we also saw the ebbing of despair and the rise of hope. We found solace in simple things and healed ourselves by developing resilience. We questioned our lifestyle and made corrections in our course. We pondered upon what we have taken for granted and counted our blessings one more time.

As we step into a brand-new year, we at plugH are grateful for the lessons that living through another year of a pandemic has taught us. We have attempted to bring to centerstage, the crisis that was looming and has found utterance because of the peculiar effects of the pandemic.

At plugH, we focus on various aspects of Mental Health and offer solutions that make a direct impact on wellbeing.

#### Deepa Bhalerao

HEAD OF MENTAL HEALTH PROGRAMMES



We work on the promotive, preventive, and curative facets of mental health issues and have created a range of offerings that cater to a variety of requirements.

In 2021, we have strengthened our 24/7 Helpline and addressed a variety of concerns relating to the pandemic and to other mental health concerns. We have initiated Groupwork through Listening Circles which seek to offer guidance for creating more empathetic workplaces. On the community level, we have addressed mental health concerns of individuals relating to the workplace, the home, and the self through curated open sessions, and followed it up with organization level campaigns to further the understanding and sharpen the focus on all relevant mental health matters. Our creative team has been prolific in their carefully designed campaign offerings around topical matters relating to the workplace and the home. Our communications team has been engaging in regular conversations that seek to address the specific needs of all our clients.

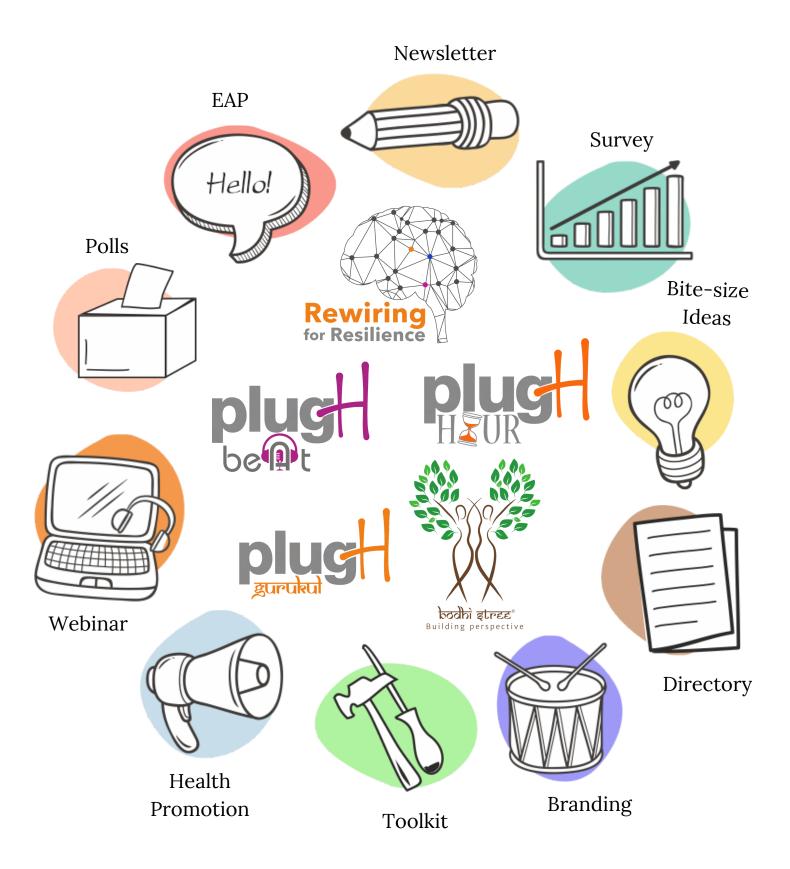
We have also learnt that there is a vast distance left to cover before we can say that Mental Health is receiving the attention it deserves. That there are some efforts that need sharpening and honing before we can give what perfectly matches the need of the day.

So we are stepping into 2022 with a renewed sense of commitment to our core belief and philosophy- to dedicate ourselves to the cause of Mental Health and facilitate the transformation of workplaces into caring and resilient spaces.

Thank you for being with us through this exciting journey.



## 2021 Snapshots





California KAP III O The Employee Assistance Programme is much more than a 24/7 confidential, secure, short-term counseling service for

employees of our client and their

is a complete mental health solution

families. Along with our other services, it



## Highlights 2021

150%

\_\_\_\_\_\_

20%

increase in the number of clients

Percentage of employee calls doubled

callers came back for follow-ups

300%

2.5%

Increase in duration of calls

Calls were from people affected by mental illness

#### **Our Findings**

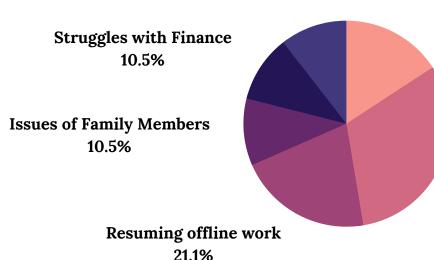
Seeking support for mental health is still a taboo

75% of the calls requiring specialist interventions were from men

Most calls were at the intersection of personal and workplace issues



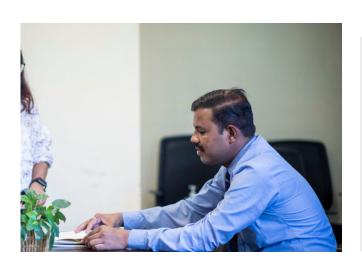
#### **Reasons for Calling**



Relationship Stressors 15.8%

Different aspects of the Pandemic 31.6%

#### **Success of EAP**



We owe the success of the EAP to the "**Managers**" who actively nudged people to reach out.





## 2021

January: DOSE for Happiness

February: Relationships

March: Stress and Work Life Balance

May: Rest and Wellbeing

June: Thriving through the Pandemic

July: Monsoon and Immunity

August: What is Freedom?

September: Unlearning & Learning

October: Ahimsa - Non-violence

November: Parenting

December: Financial Planning

#### Volume I Issue December 2021

### The plugH Beat

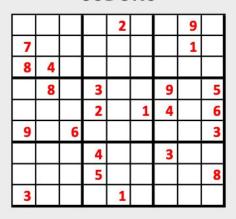
#### All About **Financial Planning**

As time passes we all change, too. Financial Planning therefore at different stages of one's life has to be responsive to these needs.

Beware of little expenses. A small leak will sink a great ship.

Benjamin Franklin

#### SUDOKU



The goal of sudoku is simple: fill in the numbers 1-9 exactly once in every row, column, and 3x3 region

#### **November Solution**

4	3	9	6	8	1	2	5	7
6	2	1	4	7	5	3	9	8
8	5	7	9	3	2	4	1	6
2	7	3	5	9	8	1	6	4
1	6	8	3	4	7	5	2	9
5	9	4	1	2	6	7	8	3
3	1	6	8	5	4	9	7	2
7	4	5	2	6	9	8	3	1
9	8	2	7	1	3	6	4	5
					- 17			

#### Which Stage Are You In?

#### #1 Your First Job

#### Factors to keep in Mind

#### Financial Freedom

- Age is not a concern
- · Lesser age, High risk appetite

**#2 Newly Married** 

· Start Small but start early

#### **Key Planning Heads**

Self risk Profiling | Saving and Investment | Personal needs and aspirational expense Self Development

#### Factors to keep in Mind

- · Financial Dependents
- Increase in expenses

Can Invest

60-70% of

- Medium risks. Medium returns
- Liquid funds for expenses



Key Planning Heads Short and Long term Investments | Insurance Life & Health | Expense and Savings | Surviving loss of a job

#### **#3 With Young Kids**

#### Factors to keep in Mind

- · Higher expenses, less savings Low risk appetite, Low returns
- Goals Try to Invest 30% of

**Key Planning Heads** earnings Child expenses and higher education | Retirement Planning | Increase in Family Insurance Cover | Essential and aspirational expense budgeting

#### Factors to keep in Mind

#### Less liabilities

- Medium risk, medium returns
  - Substantial Assets
  - Aspirational expenses, if planned previously

#### **Key Planning Heads**

Insurance Top-Up for serious health issues | Support children in asset building/marriage | Retirement planning Review

#### #4 Settle and grown up Kids



#### **#5 Retired**

#### Factors to keep in Mind

- · Reap your Investments
- · Short term investments
- Low risk factors
- · Need liquid fund for expenses

#### **Key Planning Heads**

edical expenses | Will preparation and trust formation | Concern on retirement corpus and Healthcare

Page 1



# FINANCIAL WELLB

#### Volume I Issue December 2021

#### **EMPLOYEE SPEAK**

'COVID'19' – The word itself was just enough to threaten us in the beginning of 2020. The fear of getting infected, highly impacted the human life. No one dared to move out of their main gate once the whole country went on lockdown.

Any outside product including food & groceries were seen as an infected item, hence washing each and every item carefully wearing hand gloves and mask became the new normal. Everybody was praying to God to bring an end to such difficult situation & waiting for early launch of vaccine to protect their families and themselves.

Post relaxation of lock down rules, initially people continued to follow all Covid'19 guidelines. But as time passed, people became lenient in terms of diligently following the safety guidelines. People have now become careless to wash hand, they move out of house without wearing masks & don't care about social distancing.

Vaccination drive were started and a huge crowd rush to take vaccine as early as possible but, we should appreciate our government to manage vaccination drive with at most care.

I have personally seen the incident of a very serious impact of virus on human life. My house owner (Husband & Wife) infected last year and were admitted for two months in the hospital.

Their son had to face grave difficulty due to this. He had to attend both this parents at a time who were admitted in two different hospitals. But with his immunity, will power & God's blessings, he was protected against the virus during serving his parents in the hospital. But unfortunately, both of my house owner passed away one after other within short rime.

We all need to be very careful and take all precautions even if we are vaccinated. As ignorance or carelessness can lead to irreparable consequences. The impact of virus has not gone away but, now new upgraded version of virus is found, named as "Omicron"

I personally feel & request everyone to follow Covid guidelines everywhere, in order protect you & your family. When you follow safety rules, not only you ensure your own safety but also cease to be a threat to others.

Employee Name: Designation: Assistant Manager – QA Location: Gujarat

#### 8 Financially Prudent Habits for financial stability

Handling finances can be a difficult task and it is essential to inculcate prudent habits when it comes to money matters. Financial prudence means planning well in advance and investing in areas where you can expect high returns. It also means having complete knowledge about the money you have and how you can make it grow best.

Below is a list of **8 financially prudent habits** that should be adopted to ensure financial stability:

- 1. Create a monthly budget
- Make buying decisions on the VALUE you get: Buy any house, car, motorcycle which you are comfortable spending on, in your budget and the residual value when you sell the asset.
   Opt for an asset which gives high residual value.
- Automated monthly transfer to a dedicated savings/ contingency account: This a real trick for saving - Set a particular amount aside and opt for automated transfer that will help you save.
- 4. Avoiding impulse purchases: Don't indulge in impulse buys or try to curb such habits as much as possible. Compare products from different shops and see what they have to offer. Also, don't think that buying in bulk is buying cheaper.
- Not missing monthly credit card/EMI payments: Be aware about the payments you are expected to make during the coming month and to do it on time.
- 6. Planning for the long term: Set aside certain financial goals for the long term and plan for the same. Maintain a budget and set a particular amount to achieve the financial goal.
- 7. Take advantage of festive offers/ seasonal discounts: When purchasing daily necessities or for big buys, the ideal thing is to wait for festive offers and make the most of them. Festival offers usually help you purchase at a cheaper rate.
- 8. Undertake periodic maintenance to avoid higher bills a later stage: What you neglect now, will ask for your attention at a later stage. It will pile up and hit your harder. Hence, periodic maintenance should be taken care of on time. This will save you from a large amount of spending in a couple of years.

#### If you buy things you don't need soon you will sell things you need

-Warren Buffett



We hope you enjoy this monthly magazine as much as we enjoy putting it together – Human Resources.





One hour of live interactive mental health outreach in a psychologically safe space

# plugh plugh Hour

18
Sessions

Most sought after programme by clients

Unprecedented attendance levels achieved

## **FACTS**



A platform to explain the importance of seeking counselling

Increase in the number of calls to our 24/7 Helpline after the sessions





Regular conversations on common issues and problems to demystify mental health concerns

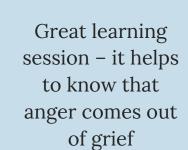
Assured Anonymity to achieved psychological safety





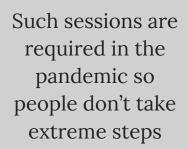
## **Testimonials**

Questions were answered in a manner which were understood universally.



I feel I will be able to have that difficult conversation I have been putting off

That many people face what I do is comforting



Thank You.
I needed
this session.

The Bodhi Stree is a term inspired by the concept of the Bodhi Tree (also known as the Tree of Awakening) which was a large and ancient sacred fig tree (Ficus religiosa) located in Bodh Gaya, Bihar, India. Siddhartha Gautama, the spiritual teacher who became known as the Buddha, is said to have attained enlightenment or Bodhi under it. Stree is the Sanskrit word for woman.

In Bodhi Stree Dialogues, our first offering under the Bodhi Stree umbrella, we invite inspiring women from diverse fields to share about their life and work.

Bodhi Stree motivates us to ..

#### **REIMAGINE WOMEN**

as the architects of the world's progress and development

#### **READY**

to take on leadership roles in all spheres of their lives.

#### REINFORCE

a broader world view to lead this transition in the most holistic manner.

8th of every month is a Bodhi Stree day!



#### Priyanka Bhatia

8th April 2021 Women & Wealth Creation

#### Vani Pahwa

8th May 2021 Women's Wellbeing





#### Saahil Mehta

8th June 2021 Decluttering

#### **Aditi Mathur**

8th July 2021 Geopolitics





#### Naina Desai

8th August 2021 Breaking Glass Ceilings



8th September 2021 Inspirations from Serial Entrepreneur



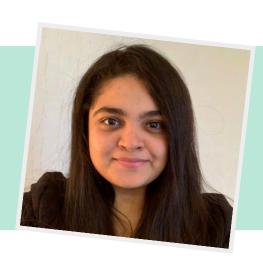


Dr. Mridula Tandon

8th October 2021 From Healing Bodies to Healing the Society

**Rhea Naik** 

8th November 2021 Behavioural Economics & Nudge

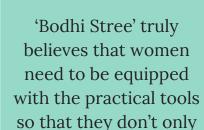




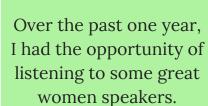
#### **AILEEN MARQUES**

8th December 2021 Laws for Women

## **Testimonials**



survive but thrive.

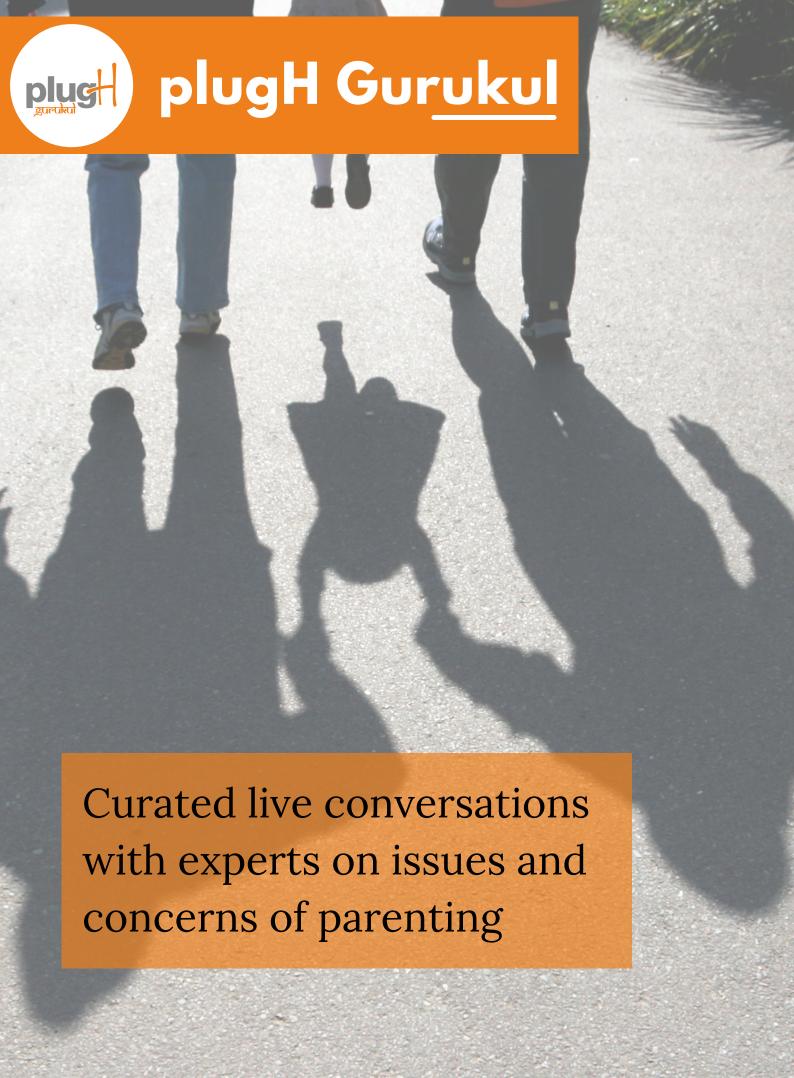


stories and their professional journey was indeed inspiring.

Listening to their



Bodhi Stree, focuses on creating women leaders, which I believe is the need of the hour. Each initiative serves this purpose of bringing feminine leadership to the fore.





# plugh plugh Gurukul 2021



Col. Srinivasan

Demystfying Career Guidence Quarter 1

Lina Kashyap

Child Psychology Quarter 2





Deepa Bhalerao Singh

Creativity in Children Quarter 3

Dr. Prachee Joeg

Fatherhood Quarter 4



# Questions from parents



My son wants to make music for a career. I'm confused about what stand to take. My kid keeps on changing minds on what he likes or dislikes and I wonder how much I should indulge him.

My child is in grade 12 and still undecided about her career choice. What should I do?

My child has no motivation to study or complete the homework. Every day is a battle. How do I manage this?

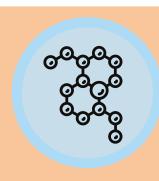
My child lies to me. How should I respond when I know that she is lying. My son writes very slowly, and is unable to complete his questions during examination. How do I help him?

My child is 8 and doesn't stick to one hobby, one day. It is soccer the other day. It is Cricket. I don't know how much. And where to draw the line. I'm a young father. How do I bond with my child? She seems to need her mother more than me. I'm a single parent. Will it? Affect my child's growth?



# Rewiring for Resilience





#### A DOSE of Happiness

Leveraging "Happy Hormones" for a fulfilling life

#### Navigating Difficult Conversations

How to make them an integral part of your life





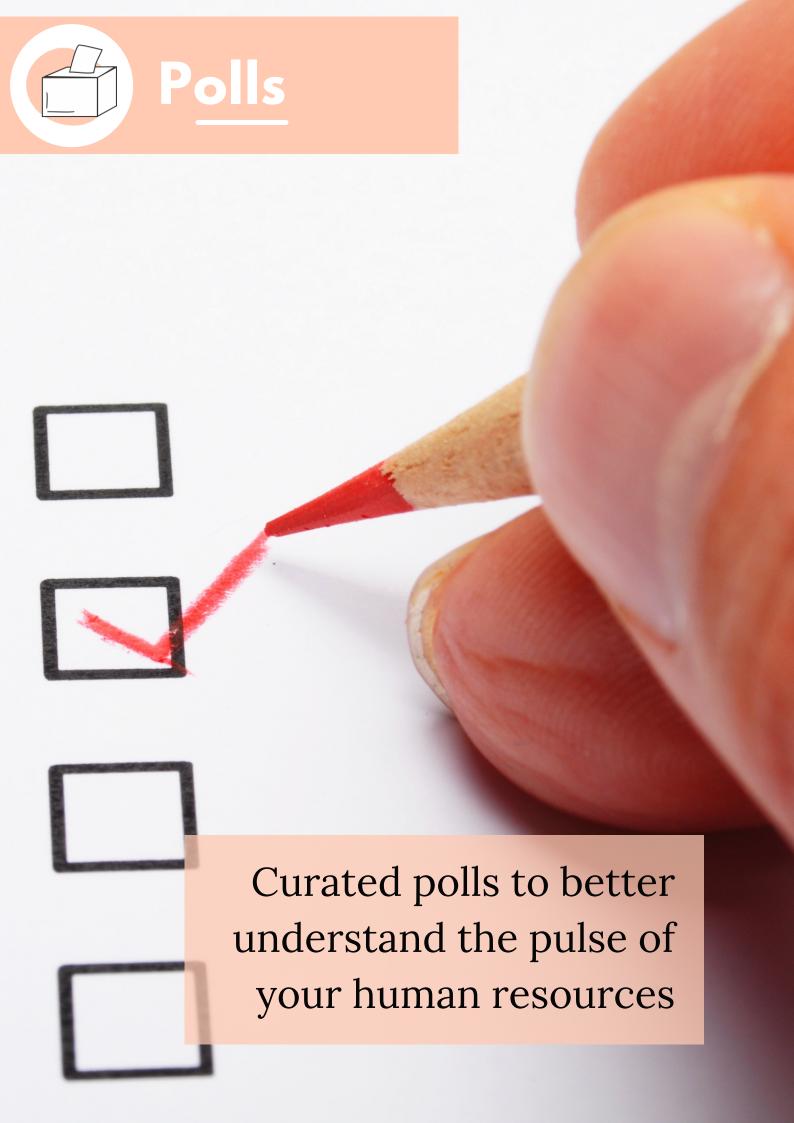
#### Water is life

Understanding the chemistry of water to unravel the biology of the body.

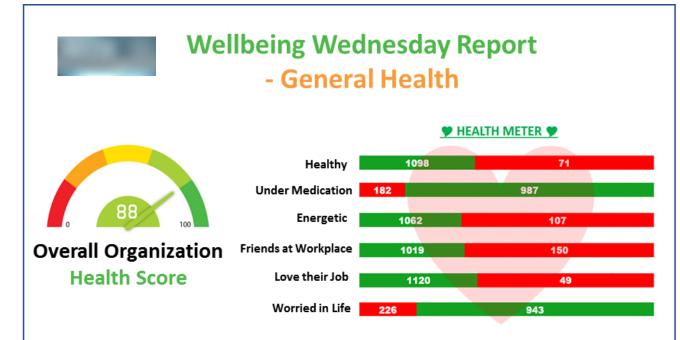
#### **Personal Energy Management**

Finding a way out of physical and emotional depletion and feel one's best again.







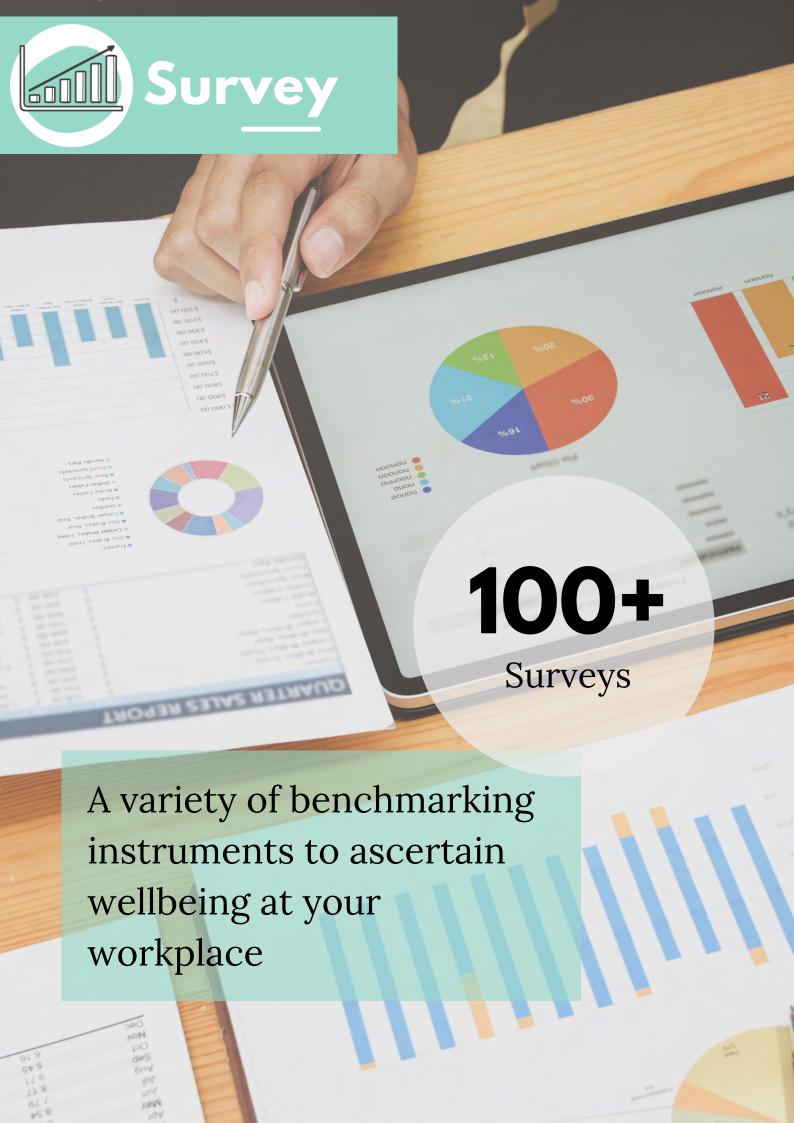


#### Zone-wise Health Score

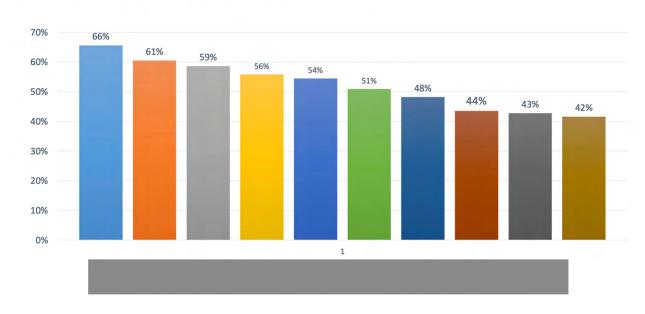


#### **Grade-wise Poll Insights**

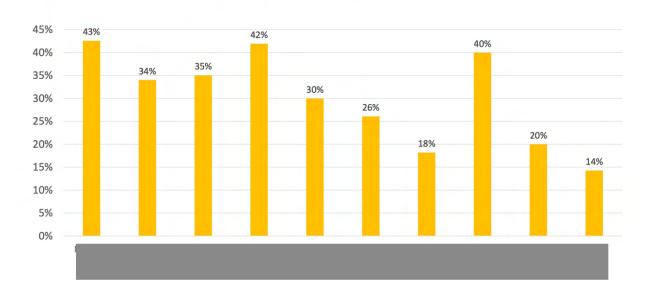
- ➤ The report shows that 17% Assistant Managers feel less energetic after work because either they lack social life at workplace (17%) or are worried about their future (19%).
- ➤ We can also see that Assistant Managers (19%), Associates (19%), Executives (21%), and Senior Executives (20%) are the grades who are perennially stressed in their lives.
- ➤ It has been observed that 95% Executives and 97% Associates are the healthiest and satisfied in their jobs but at the same time, they are the most worried in theirs lives (20%).



#### Overall Wellbeing - locationwise



## Financial wellbeing - % of population saying financial worries is a stressor







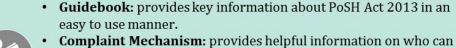
## **POSH Toolkit**

#### POSH TOOLKIT

**Purpose:** The **PoSH toolkit** is designed specifically to help organisations stay compliant with the mandated education as directed by The Sexual Harassment of Women at Workplace (Prevention, Prohibition and Redressal) Act, 2013.

The following elements of the toolkit will help you:

- a) Understand PoSH
- b) Comply with PoSH
- c) Create awareness and sensitization for PoSH





- Complaint Mechanism: provides helpful information on who can complain, whom to complain to, what should the complaint consist of and how to lay down a process for the same
- Expert Speak: list of questions that can be asked to PoSH expert
- FAQ: Frequently Asked Questions around the PoSH Act



- Compliance Checklist: list of things that the PoSH Act mandates to organizations to do.
- Virtual Workplace Posh Policy Checklist: checklist to update your PoSH Policy for the redefined 'workplace'
- Template(s): PoSH Policy, ICC Creation & Training, Complaint Mechanism



- **Posters:** for gender sensitization, awareness and education about PoSH policy in multiple languages.
- Video List: curated list of videos that can be used to drive awareness and sensitization for PoSH
- · Sensitization Drive Consent as chai

REACH US

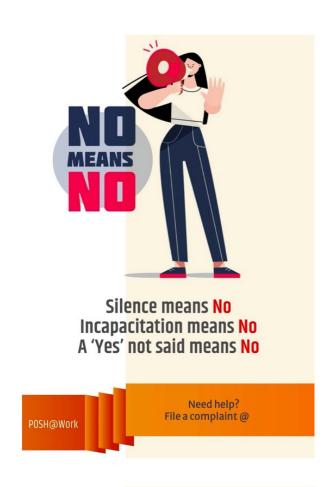
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contact@plugh.co.in

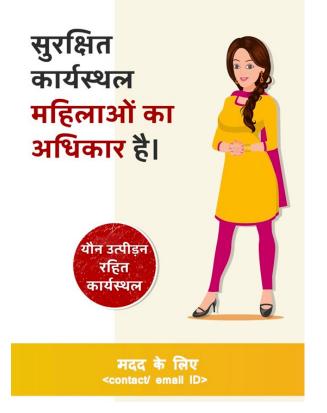


# Sample Toolkit











# Special Offering for Start Ups





## Volume I: Session I on Founders' Stress

#### **Expert Panel**



Nirupama V.G. (Serial Entrepreneur)

Nirupama is a serial entrepreneur and a 'Thought Leader' in the HR recruitment and consulting Industry.

With over 25 years of experience, she has cofounded 3 of India's largest HR firms. Currently, she is the Managing Director and Founder of Ad Astra – a large multinational organization specializing in executive search.



Deepa Bhalerao is a health and mental health professional with work experience in community health, women's issues, child rights, media and education.

Deepa is currently Head, Mental Health Programs at plugH, and is also guest faculty at TISS Mumbai

Deepa Bhalerao (Mental Health Expert)



# Special package for Start Up Workplaces

Senior leadership mentoring & coaching

Empathy
Circles for the
CXO team

24/7
Counseling
line for
employees





## **DESTIGMATIZING COUNSELING SERIES**

Counselling is an established and effective method of dealing with issues affecting mental health. In this series, we discuss the strengths and success of counselling to deal with a range of mental health concerns.

### MINDFULNESS SERIES

Mindfulness is a type of meditation in which you focus on being intensely aware of what you are sensing and feeling in the moment, without interpretation or judgment. In this series we help you to practice mindfulness as part of your daily routine.

## TUMHARI SUCHITRA

जिंदगी के शोरगुल में कहीं न कहीं हमने अपनी आवाज ही खो दी है और साथ में खो दी है इस आवाज़ को सुनने की आदत। "तुम्हारी सुचित्रा" एक प्रयास है आपको उस आवाज़ से मिलवाने का कुछ आसान से मुश्किल सवाल कुछ मुश्किल से आसान जवाब



**74** 

Campaigns

813

Organisations

2190

HR Leaders reached

Campaigns promoted Empathic at the Workplace, Diversity & Inclusion, POSH, Mental Health, Battling Long Covid etc

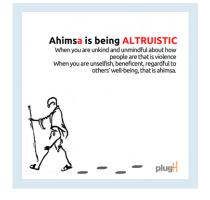


# Campaign #1

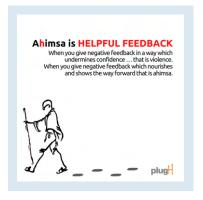
plugH dedicated the month of October 2021 to AHIMSA. We committed ourselves to Ahimsa at the Workplace, being mindful that we communicate in a manner which is completely non-violent in action, word and thought.

















# In tune with workplace reality as well as latest communication trends



#Ahimsa@Work

Showing displeasure by banging doors.





#Ahimsa@Work

Accusing **me** of inefficiency despite ten reminders!





#Ahimsa@Work

Making office gossip out of my private life.





#Ahimsa@Work

Insulting me in the guise of 'constructive feedback'





# Campaign #2

In view of International Mens' Day on 19th November, plugH celebrated positive male role models & raised awareness on men's health and the issues they face due to all the 'societal cues'. Here are some illustrations of the Men's Day Campaign:





MEN
HOLD UP
HALF THE SKY







#### Workplace Bullying: its here & needs to be dealt with



Workplace bullying is a form of employee abuse arising from unethical behaviour and leading to victimization of the employee. It is an increasing worldwide problem which is still largely unknown and underestimated. It can produce negative consequences on the quality of life and an individual's health mainly in the emotional psychosomatic and behavioural areas. This post aims at raising "Awareness" of this growing issue and follows 4 parts:

- II. What are the effects of Workplace harassment?
- III. What factors engender such behaviour?
- IV. What can an organization actively do keep workplace harassment away?

Workplace harassment is a repeated unreasonable behaviour directed towards an employee or group of employees that creates a risk to the health and safety of the employee. It is also known as bullying, employee abuse, mistreatment, emotional abuse, bossing, victimization, intimidation, psychological terrorization, psychological violence, etc. It often involves the misuse or abuse of power where the target can experience difficulties in defending themselves.

#### What are the effects of Workplace harassi

Effects of workplace harassment could be include

# **Ayurvedic Pillars** of Wellbeing

#### **Ayurvedic Pillars of Wellbeing**

Our traditions (coming from our ancient) texts are replete with simple to remember Our traditions (coming from our ancient) texts are replete with simple to remember frameworks for achieving the best in us. These however need deep contemplation and ought to be used to observe, conceptualize, analyze and experience our own truth because that is what will inspire change in us. Ayurveda has a simple framework of wellbeing - one that needs attention, contemplation and then retention as practice in our lives. While many have dwelt on one of the pillars, the other two have been made mainstream conversation thanks to Arianna Huffington

The three pillars ((Trayopasthambas) of wellbeing as per Ayurveda are:

- 1. Aahaar आहार which translates to "Food"
- 2. Nidra निद्रा which translates to "Rest"
- 3. Bramhacharya ब्रम्हचर्य which is usually translated in to a limited manner as celibacy. Intuitively we know it to be a limited definition. So it is important to delve into what this could mean.
  - · Bramha + charya = Bramhacharya

Does Your Cafeteria Serve Chocolate Mousse?



I know of a friend who works with an MNC which has Health, Safety, Security & Environment (HSSE) high up on their agenda of priorities. They do a safety moment at the beginning of every meeting: their employees have a comprehensive health check done every year, they have a company doctor, their employees are encouraged to participate in marathons and after all this I hear they serve samosa, jalebi rabri, & strawberry mousse as a part of their meal in the

Doesn't' add up... right?

Yes it doesn't! Health is holistic!

The most important bit of healthy living is aahaar (the others being vihar, acachar and vichar)

Going all the 8 yards and stopping short of walking the 9th can hijack your entire effort to build a healthy workforce.

Probably the most important bit of healthy living is aahaar (the others being vihar, acachar and vichar) or **food** and therefore the most important aspect of building a healthy workplace would be to take a hard look at whether your cafeteria:

- a) gives access to healthy food
   b) gives access to healthy beverages
   and more importantly encourages healthy eating by its guests.

#### Demystifying Competency Frameworks



Competence is not the same as competency. Competence indicates a latent, potential in a person—and if one has to go by ancient Indian wisdom—Aham Bramhasmi—I.e. I om the universe. But, human beings have limitations by which they are not able to do superlatively in all areas but only in select areas.

It doesn't take much for us to realize that often seemingly competent people do not demons performance...they do not necessarily perform. And, there comes the use of competency. Competency is a set of demonstrated behaviours that enable and improve the efficiency of performance at a lob.

While competence is generic, competency is very specific to the organization.

#### How are Competency Frameworks created?

Simply put, organizations ought to look at their most successful performers and identify through a simply part, organizations ought do not at their most successful printers and retaint and structured process as to what is common amongst them, which has led to the success of the organization. Once these are identified, it is important to then hire people who have such competencies. Won't the likelihood of their success will be higher?

#### Where can competency frameworks help?

Since competencies are not latent hidden talents in people that we are trying to identify but demonstrated behaviours, selection processes can be directed to identify these competencies such that the chances of success of hiring, the right candidate is more likely. Hiring managers ought to be

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# **IN EXTERNAL FORUMS**

## **CORPORATE OUTREACH**

## 1. Voice of Women at the Workplace

Our Business Head, Swapnalekha Basak, was invited as a speaker at a panel discussion titled 'Voice, Silence and Well Being of Women Employees' (VoW) organised by the Department of Management Studies, IIT Madras on 17th December, 2021



## 2. Men's Day Webinar

In light of International Men's Day, celebrated on 19th November, 2021, plugH hosted a session on Men's Mental Health with Ms. Deepa Bhalerao and Lt Col V Srinivasan.

It was an an eye-opening and insightful session on addressing the real issue in the lives of Men - both personal and professional lives. There was a round of questions and answers and sharing by participants. With this, we hope to make a beginning in examining and re-imagining existent social norms.



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# IN EXTERNAL FORUMS

## STUDENT OUTREACH

## 1. Let's talk Gender

Our Head of Business, Swapnalekha Basak, was invited to address the students of Vivekanand Institute on 18th March 2021 for a Session on Gender and Leadership.

She elaborated on developing gender sensitivity and the ways of incorporating it in thought and action. She also focused on POSH and explained its nuances. The interaction included individual and group activities, followed by a Q and A session.



## 2. Course on Animal Ethics and Social Justice

Our Head of Mental Health Programmes, Deepa Bhalerao, taught a course titled Animal Ethics and Social Justice to Masters students at the School of Social Work, Tata Institute of Social Sciences (TISS) Mumbai from December 2020 to March 2021.

This is the first of its kind course in India which deals with the philosophy, ethics debates and dilemmas relating to non-human animals in a world largely controlled by humans. She has been teaching this course at TISS Mumbai since 2019.





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# **IN EXTERNAL FORUMS**

## **PUBLICATIONS**

Our Head of Mental Health Programmes, Deepa Bhalerao, published two articles in the Cherrypick Journal under the section Psychology in Action. These articles were published in the inaugural issue of Nov- Dec 2021 (https://cherrypickjournal.com/dealing-with-anxiety-stress-and-burnout-a-post-covid-mental-health-checklist/) and in the Jan- Feb 2022 issue (https://cherrypickjournal.com/back-to-work-concerns-and-solutions/)



BUSINESS & ECONOMICS



4.1 have discovered that 1 am more productive from home. I start earlier than 10 am and have fewer disturbances at home. At work, I used to be interrupted very often and lunchtime and coffee breaks were longer than what I would take at home. In fact, I have reduced my tea and coffee consumption after working from home. Travelling also consumption after working from home. Travelling also cause oxidized us have I am a public as the grown of the two homes.

So, what is the way out? The managers and employees have starkly

Cases\* fand2\* The company's policy of work from home has been altered ow that the panderic is a batting and restrictions to public movement have been removed. While it is a matter of relief that the panderic is receding, it is not possible to establish a back to work routher as shruptly as the work from home was put in place. The panderic was an emergency, but the resumption of pre-cody office routines in not. It might be a good idea to have a meeting with employees where their voices are heart and only then, a return protoco be put in place. Genuine concerns need to be addressed and employees who have serious issues need to be, on a construction.

In the second case, it is important to remember that employees have been through difficult times, and many have suffered closses of varing levels from illness to the death of near and dear ones. The feeling of emptiress is a reaction to that. Acknowledgement of the struggle of having to work despite their suffring and loss is of paramount importance here. There is a need to assess and then create a possibility of the employee being jown lighter work and compassionate these infracessor. These situations are indicative of a mental health crisis, and it needs to be treated with the

Cases 3 and 4: Concerns articulated by the employees need to be taken cognizance of All institutions (schools/colleges, for example) have not resumed working as per pre-pandemic times. In such cases, the rules need to be reworked to adjust those employees who have such issues. As solution might involve the employee continuing to work from home for a

Inertia regarding changing the new habits is also a concern. Most of user not comfortable reverting to pre-pandemic work styles. There as advantages and disadvantages of both working from the office and vor from home? While working from home offers flexibility and less time is commuting, working from the office allows for the much-needed huma interaction with colleagues and less online meeting fatigue.

"Work from home" helps us in regaining our home space, which has been stetched to accommodate our work lives, whereas, working from the office will allow for a better delineation of the workspace from the home space-something we all resented during the pandemic' work from home! why. As for fund and offelse breads - these are essential. Speaking with colleagues on non-work matter gives a healthy balance to the day. Breaks were the feet found in the working and this inch between used.

Returning to work is as much a challenge as was working from home. After the pandemic, some things have changed forever. What we had always taken for granted has also altered. Hybrid workplaces are being considered as a sensible response to this. Companies could start with asking employees to come few times in a week instead of the entire week. And then, with much discussion worked week instead of the entire week. And then, with much discussion worked out a plan which will serve the interests of both the workplace and the employee. Norldwide, we are entering a new phase at our workplaces which we sope will reveal to us newer and more effective ways of living and working in the post-pandemic era.



The Cherry

Image credit: Adobe Stoci

# Walking the talk at plugH

## LISTENING CIRCLES

In our fast-paced urban lives, we have lost out on both listening and being heard. This leads to a lot of communication issues between individuals in both the professional and personal space. To address this, we have started the Listening Circles. We facilitate Listening Circles and offer customised support to interested groups.

We would like to share what two of our specially invited participants have to say about their experience of being part of one such Listening Circle in 2021

Empathy Circle,



RICHARD VALLADARES

HR Consultant

Listening circles / empathy circles is something I would recommend to all middle and senior level managers. The skill of listening is something we take for granted and is crucial to build strong relationships. Deepa takes you through a series of short 7 week sessions to polish this skill and work your own magic in your relationships with family, colleagues and friends. Thank you Deepa for the sessions

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Empathy Circle,



RHEA NAIK
Research Associate – NYU Langone Health

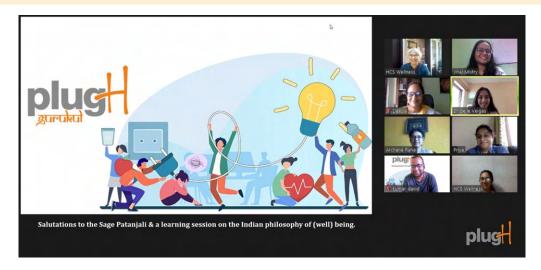
The listening circle helped me become more conscious of truly being in the moment. Oftentimes when you're speaking with someone, you hear them but don't quite listen and really pay attention. You might be thinking about what your response should be or how what they're saying affects you and I've been guilty of this very often. The Empathy Circle definitely been a step in the right direction towards being more present during the conversations I have everyday.

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# Walking the talk at plugH

## WEEKLY HOURLY LEARNING SESSIONS

We are guided by the Indian Philosophical systems which are a grand reservoir of wisdom. To keep ourselves informed and inspired, we commit ourselves to weekly sessions on Indian wisdom where we listen, discuss and debate on various topics on timeless relevance. We have started with the Shad-darshanas, the ancient Indian text on the art of living. We had 43 sessions in 2021.

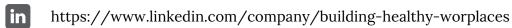


# SATURDAY ANTICS @ plugH

As we spend the week making sure our clients are able to help their people stay well - we also rejuvenate ourselves with some Saturday Antics. We are a happy lot committed to making workplaces happy!



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